



# **Project model & Funding schemes**

Technical workshop – Amman November 28/2013

•Understand the conditions which govern investment in the Mediterranean interconnectors;

•Bring recommendations on project schemes and adapted tools of financing;

•Business plan for projects: examples and models



- Context
- Four recommendations
- Modeling results
- Conclusion





Торіс	Achievements		
Legal analysis	<ul> <li>EU &amp; North-African regulations / PPP / Revenue models</li> </ul>		
Financing	<ul> <li>International lenders</li></ul>		
scheme	strategy (14 studied) <li>Projects feedbacks</li>		
and tools	(14 studied) <li>Public levers</li>		
Business	<ul> <li>Financing and market</li></ul>		
plans	models		



# **INTERCONNECTION MODELS**

# There are two main interconnection models with their own particularities and challenges







Recommendation N°1 : search for diversified funding

- The main multilaterals will trigger the "virtuous circle" of funding
- The Euro Project Bonds should be considered

 Multilateral lenders (World Bank, EIB, EBRD, AfD, EU) in addition to private financing:

Credibility and high investment capacity ► a reference to federate other investors (bilateral, commercial) ► should thus be convinced in priority

• Euro Project Bonds mecanism : the EIB guarantees a portion of the debt in order to reduce the risk of the remaining share of the debt ► securitize the project for private investors



Recommendation N°2: secure longterm contracts

- Long-term contracts for electricity transmission should be sought ?
- Buying groups could ease these contracts (compliance with competition law to be checked)
- The long-term booking of a significant share of the capacity of the future infrastructure by buyers or sellers is a "must have" for obtaining funding.
- For the regulated option, "open seasons", similar to those currently arranged for gas transmission, could be introduced
- These capacity contracts will be facilitated by long-term contracts for electricity supply (renewable, from South to North, or conventional from North to South)



(1) Lower costs for buyers and/or innovation stimulation among sellers/suppliers are good assets to justify purchasing groups

Recommendation N°3: implement appropriate Public-Private partnerships

- An agreement between public and private partners should be designed (merchant case)
- It may be interesting to have separate north and south project companies

- The partnership would optimize the funding mobilization through the creation of project companies involving private, public and TSO partners
- Separated project companies in the North and the South will help better target funding (AfD, EBRD, etc)



Recommendation N°4: prepare an international agreement

An interstates agreement for the project should be sought

- Obtain a political decision from the relevant States (EU members and third-parties) and their very long-term commitment (50 to 70 years) ►
   Objective of a stable regulation
- Initiate a change in the regulation if necessary ▶ In the South, vertical unbundling ▶ In the North, allow a pure private interconnection, …
- Define the procedures to initiate with the Authorities ► guarantees of reliable public counterparties ► relevance of the project in the association agreement between EU countries and third countries, …



#### Two interconnections have been modeled in a simplified way

Algeria – Spain intercon	nection	
Length	300 km	
Capacity	1 GW	
Capex	700 M€	
Duration		
- Studies	2 years	
- Construction	3 years	
- Operation	40 years	
Algeria – Italy interconnection		
Algeria – Italy interconn	ection	
Algeria – Italy interconn Length	ection 800 km	
Algeria – Italy interconn Length Capacity	ection 800 km 1 GW	
Algeria – Italy interconn Length Capacity Capex	ection 800 km 1 GW 1500 M€	
Algeria – Italy interconn Length Capacity Capex Duration	ection 800 km 1 GW 1500 M€	
Algeria – Italy interconn Length Capacity Capex Duration - Studies	ection 800 km 1 GW 1500 M€ 2 years	
Algeria – Italy interconn Length Capacity Capex Duration - Studies - Construction	ection 800 km 1 GW 1500 M€ 2 years 3 years	



#### WACC computation details by risk levels

Assumptions						
	Pure regulated	Pure Merchant				
Studied case		With strong long-	Without long-term			
		term guarantee	guarantee			
Project characteristics		<ul> <li>Multilaterals</li> </ul>	<ul> <li>Private investors</li> </ul>			
	Only TSOs	<ul> <li>LT contracts</li> </ul>	<ul> <li>High level of equity</li> </ul>			
		<ul> <li>Public warranties</li> </ul>	<ul> <li>Faster amortization</li> </ul>			
Risk free rate	1.5%	1.5%	1.5%			
Business risk	3.5%	5.5%	8.5%			
Country risk	2.0%	2.0%	2.0%			
Construction risk	0.5%	1.0%	2.0%			
Total project WACC	7.5% <sup>(1)</sup>	10.0%	14.0%			
Project attractiveness	$\checkmark$	$\checkmark$	X			



(1) Do not include risk premium requested by infrastructure owners for new projects

## SIMULATION

Without subsidies the economic model of such interconnections implies a very high spread between North and South prices



### Thus, additional public funding will be necessary in most cases



The financing of such interconnectors over the Mediterranean is possible :



